

NCDP COMMITTEE'S DRAFT REPORT ON

**APPROPRIATE FRAMEWORK FOR THE
ESTABLISHMENT/REFORM OF
STATE PLANNING COMMISSIONS**

MEMBERSHIP

- **Cross River State - Chairperson**
- **Benue State - Member**
- **Enugu State - Member**
- **Zamfara State - Member**
- **Taraba State - Member**
- **Oyo State - Member**
- **NPC - Convener/
Secretariat**

TERMS OF REFERENCE (TOR)

- a. To articulate a template for the organizational structure and function of an ideal State Planning Commission (SPC);**

- a. The desirability of a Planning Commission with a Budget Department, a Monitoring & Evaluation Department; and**

- a. A defined process of budgeting.**

- **In Planning** *it is not the direction of the wind that determines which way we will go, but the **set of sails**, the utility of our **strategy** and our **functional capacity***

– *Jim Rohn*

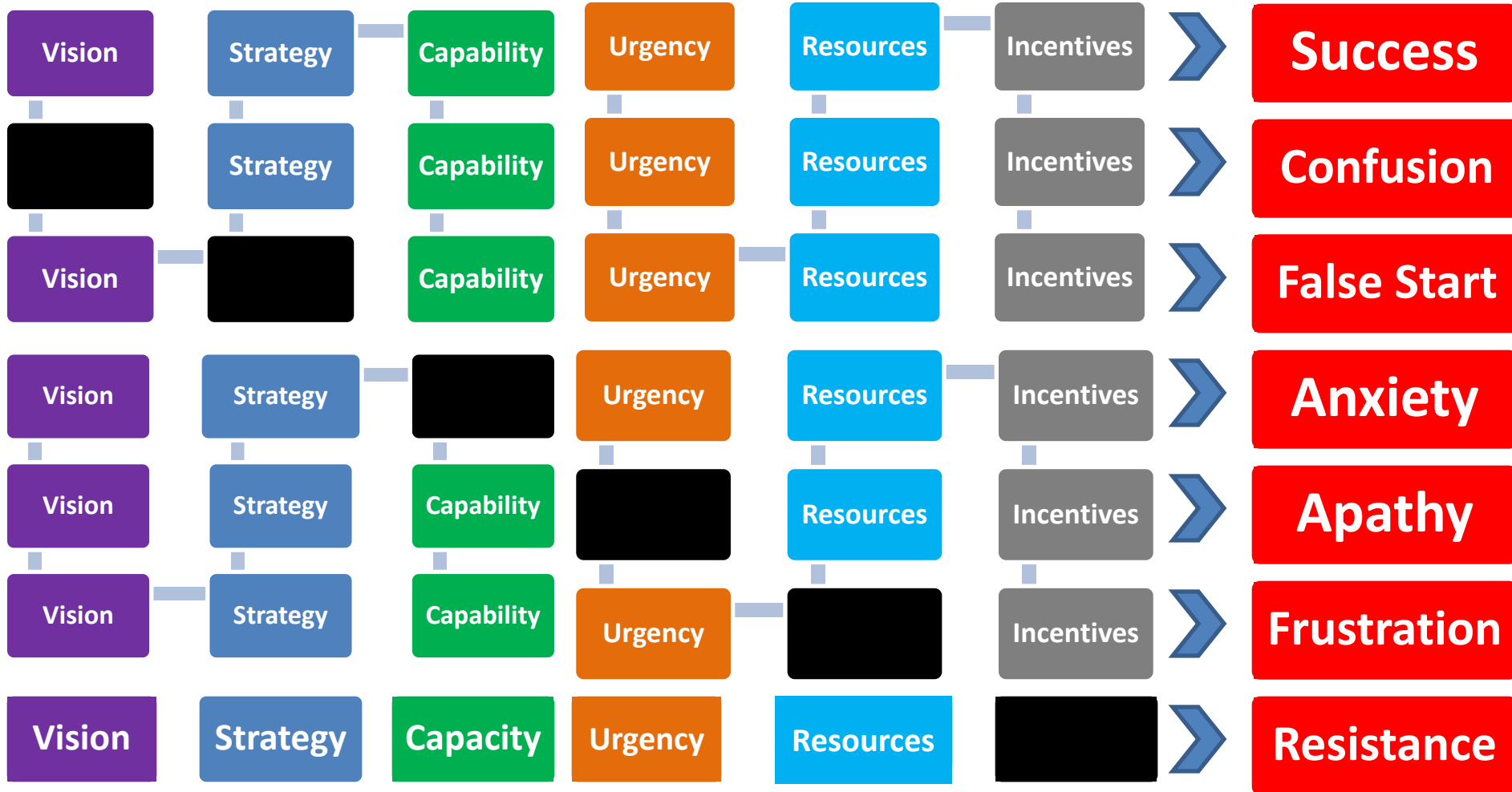
Core Values in Development Planning...1/2

- Good Governance and Fiscal Responsibility
 - Responsive Governance
 - Responsible Governance
 - Accountable Governance
- Public-Private Partnership
- Grants, Technical and other Support to Communities
- Community/Group Empowerment

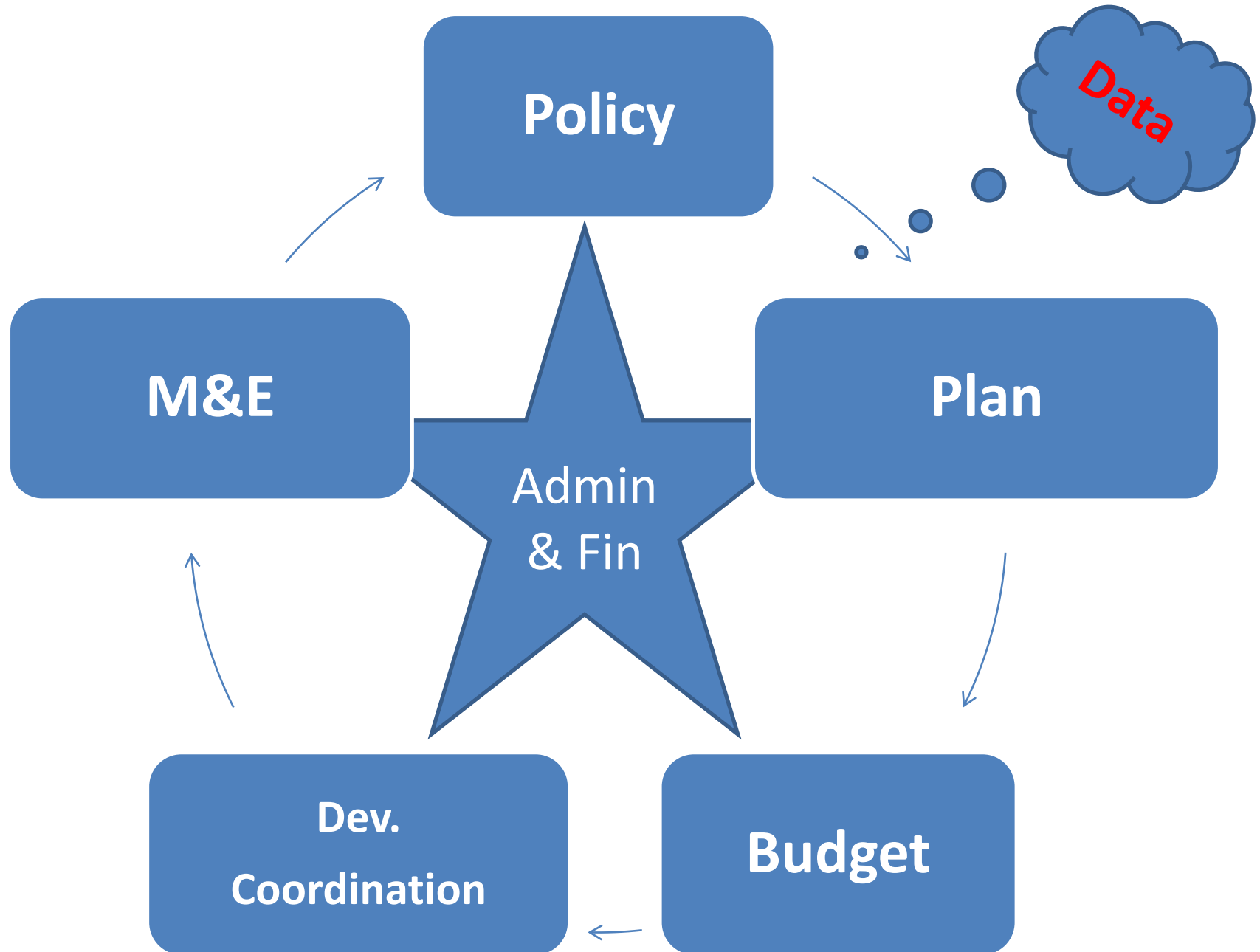
Core Values of Development Planning...2/2

- Sound Fiscal Governance
 - Plan-based budgeting
 - Prudent Expenditure Management
 - Revenue Mobilization and Cost Recovery
 - Equitable Intergovernmental Transfers (**fiscal relationships and strategy**)

Missing Links: The Black Box...



IDEAL SPC LOGICAL FRAMEWORK



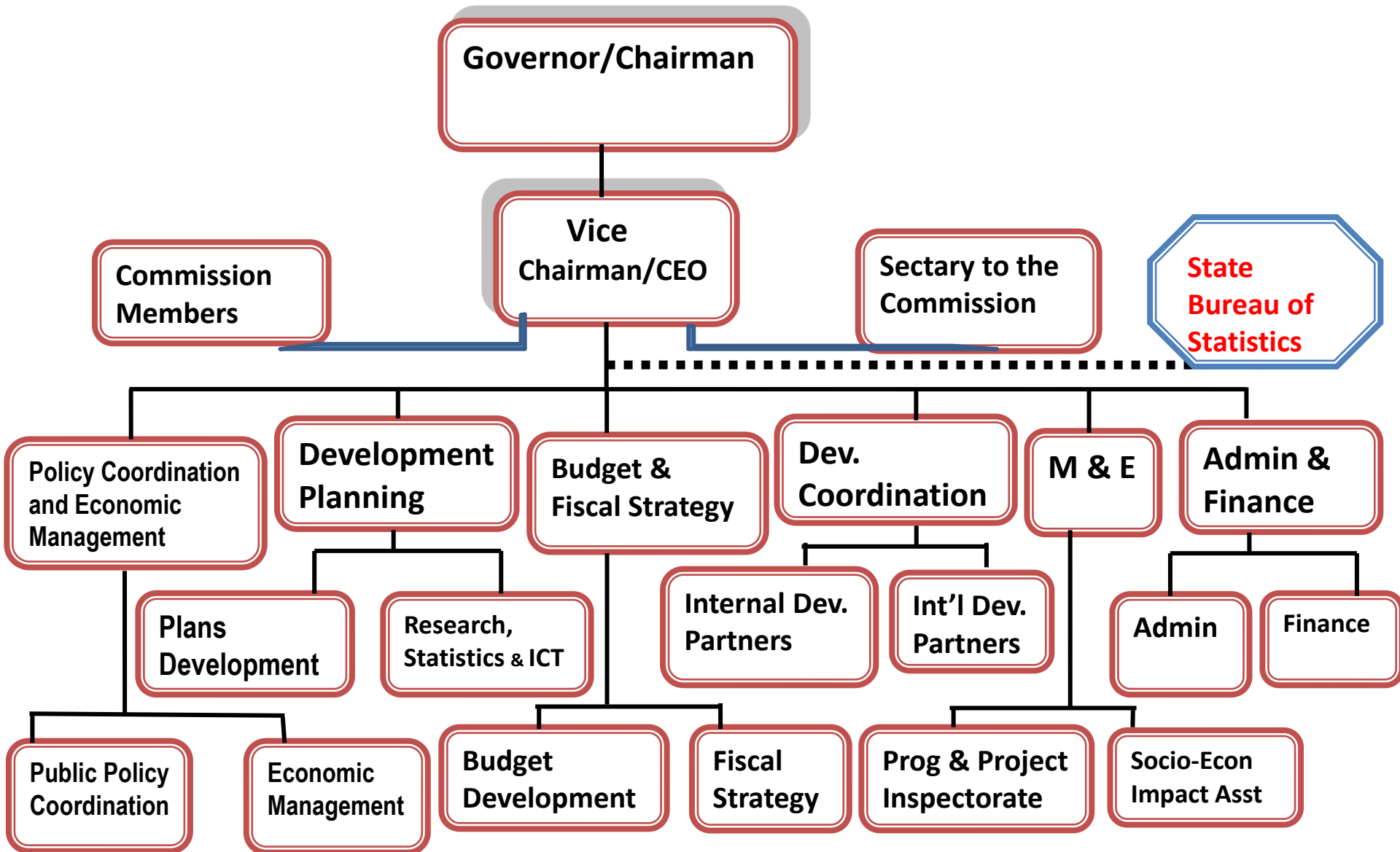
DEPARTMENTS/UNITS OF SPC

S/N	DEPARTMENTS/PARASTATAL	DIVISIONS/UNITS
1.	Policy Coordination and Economic Management Department	<ol style="list-style-type: none"> 1. Public Policy Coordination Division 2. Economic Management Division
2.	Development Planning Department	<ol style="list-style-type: none"> 1. Plans Development Division 2. Research, Statistics & ICT Division
3.	Development Coordination Department	<ol style="list-style-type: none"> 1. External Donors and Development Partners Coordination Division 2. Internal Donors and Development Partners Coordination Division
4.	Budget and Fiscal Strategy Department	<ol style="list-style-type: none"> 1. State Budget Development & Implementation Division 2. Fiscal Strategy & Budget Performance Review Division
5.	Monitoring and Evaluation Department	<ol style="list-style-type: none"> 1. Programme & Projects Inspectorate Division 2. Socio-Economic Impact Assessment Division
6.	Administration and Finance Department	<ol style="list-style-type: none"> 1. Administration/ Personnel Division 2. Finance & Supply Division
7.	State Bureau of Statistics	<ol style="list-style-type: none"> 1. Statistical Surveys Department 2. Data Bank Department 3. Research & Planning Department 4. Administration/Finance Department

MEMBERSHIP

- An ideal State Planning Commission should compose of the Governor as the Chairman, a Vice Chairman as a chief executive officer and a member of the State Executive Council, some full time Commission Members and a Secretary to the Commission.
- The state Bureau of Statistics should be a parastatal of the State Planning Commission headed by the State Statistician General (SSG).

ORGANIZATIONAL STRUCTURE OF IDEAL STATE PLANNING COMMISSION



LIST OF SOME INTERNAL AND INTERNATIONAL DEVELOPMENT PARTNERS

INTERNATIONAL DEVELOPMENT PARTNERS	INTERNAL DEVELOPMENT PARTNERS
❖ European Union (EU)	❖ Federal Ministry of Education (FMOE)
❖ World Bank	❖ Federal Ministry of finance (FMF)
❖ UNICEF	❖ Federal Ministry of Water Resources (FMWR)
❖ Canadian Int'l dev. Agency (CIDA)	❖ National Planning Commission (NPC)
❖ International Fund for Agric. Dev. (IFAD)	❖ National Population Commission (NPC)
❖ UNESCO	❖ Federal Ministry of Justice (FMOJ)
❖ World Health Organisation (WHO)	❖ Federal Ministry of Works (FMOW)
❖ Tulsi Chanral foundation	❖ Niger Delta Dev. Commission (NDDC)
❖ Concern Universal (CU) – Big Lottery Fund	❖ SSSAP – Millennium Development Goals (MDGs)
❖ German Leprosy Relief Organisation (GLRO)	❖ Major Oil Companies Operating in Nigeria
❖ GHAIN	❖ Petroleum Technology Dev. Fund (PTDF)
❖ USAID	❖ Nigerian Investment Promotion Council NIPC)
❖ United Nations Development Programme (UNDP)	❖ Federal Ministry of Information/Stakeholders
❖ British Council	❖ Federal Ministry of Environment
❖ Bill Gates Foundation	❖ Federal Ministry of Mines and Power
❖ United Nations Agencies	❖ Commercial Banks
❖ African Development Bank (ADB)	❖ Federal Ministry of Communication/GSM Operators
❖ Hong Kong Shanghai Dev. Corp. (HSDC)	❖ Building, Roads and Construction Firms
❖ Japanese Aid	❖ NGOs, CBOs, FBOs etc.
❖ UK Aid	
❖ Department for International Development (DFID)	
❖ Embassies and Consulates	
❖ Global Sanitation Fund	
❖ Global Fund for HIV/AIDS	
❖ African Union (AU)	

The Strategy House

1. Capacity

- Skills
- Core Values
- Strategy
- Technology

2. Processes

- Innovation
- Partnering
- Service
- Enforcement

3. Stewardship

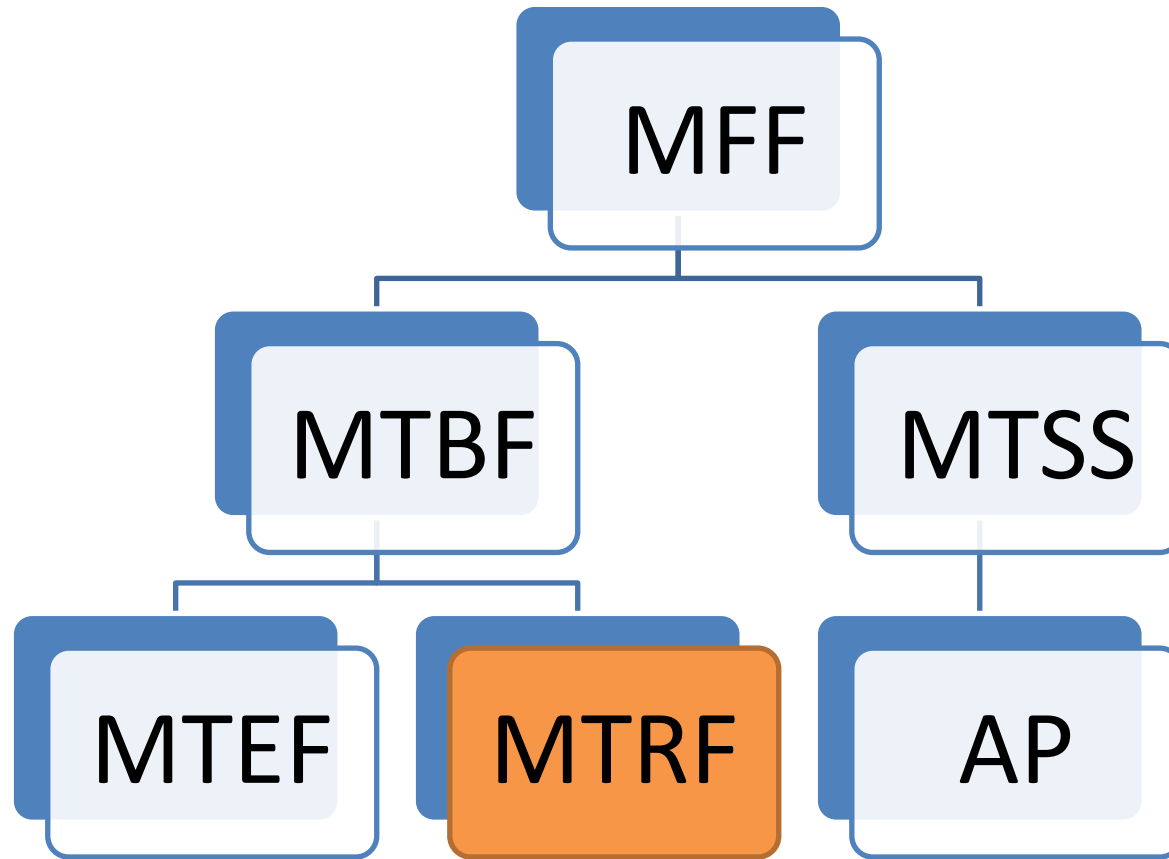
- Professionalism
- Accountability
- Discipline
- Dignity

4. Citizens

- Awareness
- Empowerment
- Achievement
- Sustainability



FISCAL STRATEGY



- LGCs are seen as **Components not Counterparts** (with sense of belonging without sense of participation)

A DEFINED PROCESS OF BUDGETING

1.

- **Government Policies and Development Plans**

2.

- **Medium – Term Fiscal Strategy**

3.

- **MDAs' Expenditure Ceilings**

4.

- **The Budget Call Circular**

5.

- **Evaluation of Submissions by MDAs**

6.

- **The State Executive Council's Approval**

7.

- **Approval by the State House of Assembly**

NOTES ON BUDGETING PROCESS....

FUNCTIONS OF BUDGET AND FISCAL STRATEGY DEPARTMENT

The Department of Budget and Fiscal Strategy is expected to promote sound, efficient and effective management and utilization of government resources (i.e. technological, manpower, physical and financial) as instrument in the achievement of state socio-economic and political goals.

Budget Development & Control Division

- (i) Preparation of Annual and Supplementary Recurrent and Capital Estimates according to established budget calendar in consultation with the budget committee;
- (ii) Preparation and distribution of Call Circulars
- (iii) Drafting of Budget Speeches;
- (iv) Drafting of Provisional and General warrants;
- (v) Printing and distribution of approved Estimates; and
- (vi) Issuance of certificate of confirmation of Budget provision.

Fiscal Strategy & Budget Performance Review Unit

- (i) Preparation and review of the Medium Fiscal Strategy Paper;
- (ii) Tracking and preparation of State budget implementation performance reports;
- (iii) Formulates the overall resource application strategy in line with the government's macro-economic policy, development agenda and plans;
- (iv) Prepares the medium-term expenditure plan, indicating the programming/project prioritization, and financing of capital investment in line with current operating expenditure requirements of medium-term sectoral development plans;
- (v) Develop and administers a budget classification system essential to fiscal management and control; and
- (vi) Conducts a continuing study of the bureaucracy and assesses as well as makes policy recommendations on its role, size, composition, structure and functions to establish a government bureaucracy imbued with a spirit of public service

SUPPORTING LEGAL/ REGULATORY FRAMEWORK

S/N	LEGAL/REGULATORY FRAMEWORK	DEPARTMENT/UNIT
i.	State Planning Commission Law	Development Department Planning
ii.	Organic Budget Law	Budget/Fiscal Department Policy
iii.	Monitoring and Evaluation (M&E) Law	M & E Department (e.g. Project Continuity Bill)
iv.	Development Partners' Policy & Strategy	Development Department Coordination
v.	State Bureau of Statistics Law	SBS
vi.	MDI Law (state component of CMD & NISER)	Policy Research Department

FUNCTIONS OF SPC DEPTS/UNITS....

**Thank you
for the opportunity
to serve!**